

# ***Future Logistics Enterprise***

**Meeting warfighter requirements  
around the clock, around the globe...**



**...through enterprise integration  
and end-to-end customer service**

# ***Future Logistics Enterprise***

## **National Military Strategy**

- Rapidly employ/deploy forces
- Reduce footprint
- Logistics Innovation

## **CINC Concerns:**

- Lack of decision support tools to manage/control flows
- Shortage of parts availability
- Lack of combat support and distribution capabilities

## **Service/Agency Initiatives**

- Incremental improvement
- Constrained by system/structural challenges
- No DoD-wide vision

## **Categories of Fixes**

- Enterprise System Solutions
- Customer Wait Time
- Integrated Distribution

## **Focus Areas**

**Weapon System Support**

**Customer Service**

**Enterprise Integration**

# ***Future Logistics Enterprise***

- **Six initiatives align with all USD(AT&L) goals:**
  - Weapon System Support:
    - Depot Partnering
    - Condition Based Maintenance
    - Total Life Cycle Systems Management
  - End-to-End Customer Service
    - Executive Agents
    - End to End Distribution
  - Enterprise Integration -- The enabler of the other 5 initiatives with a modern integrated information approach supporting the entire community
- **Overall Goal: Set policy and direction for DoD logistics as a single enterprise.**

# ***Current Life Cycle Challenges***

- **Requirements process that emphasizes weapon system performance**
  - Limited improvement to life cycle sustainment
- **Estimated weapon system sustainment cost of \$62B**
  - Unable to link cost to performance
- **Services implementing variety of performance-based strategies**
  - We need to accelerate implementation
- **PMs responsible for life cycle management**
  - Limited sustainment expertise/guidance
  - No formal oversight mechanisms

# ***Ongoing DoD Actions***

- **Improve sustainment emphasis in JROC process (May 02)**
- **Develop Service PBL implementation schedules (May 02)**
- **Revise 5000.1/5000.2 (June 02)**
  - **Total Life Cycle Systems Management**
  - **Define sustainment phase**
  - **Sustainment guidance**
  - **Performance agreements**
  - **Oversight mechanisms**
- **Improve DAU curriculum (Oct 02)**
- **Develop enabling financial mechanisms (Ongoing)**

# *Conditioned Based Maintenance +*

- **Condition Based Maintenance + is focused on:**
  - Improving warfighter readiness through weapon system availability
  - Reducing the total cost of weapon system support
  - Supporting Focused Logistics (JV2020)
- **Technology to improve maintenance decisions and integrate logistics processes**
  - Condition Based Maintenance
  - Integration of maintenance and other logistics information systems
  - Improved maintenance for new and legacy systems

# Distribution Challenges

## DEPLOYMENT



### Supporting CINCs

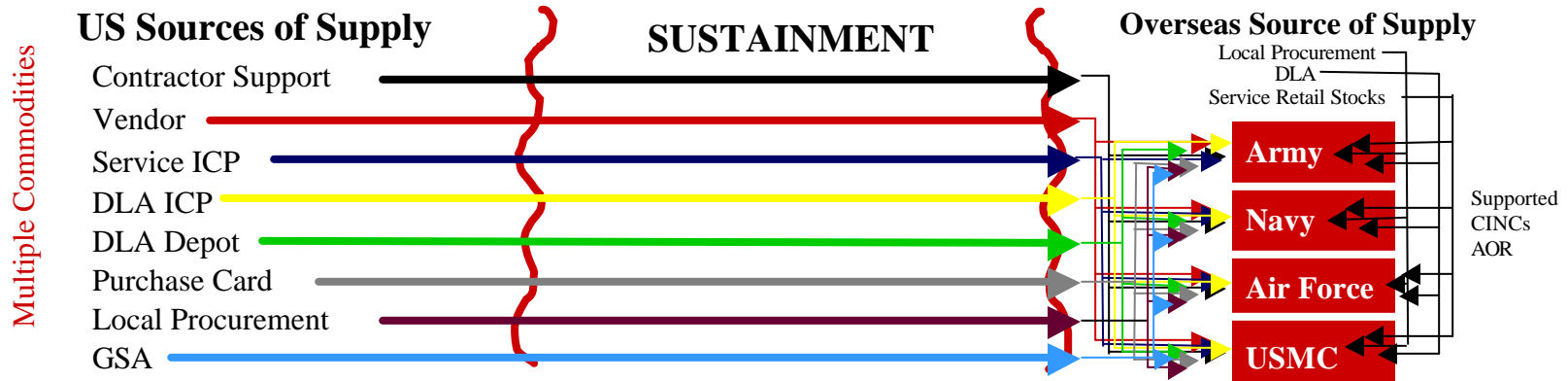
JFCOM PACOM  
EUCOM SOCOM  
TRANSCOM

**Self Deploy**  
(AF Planes, Navy Ships)  
**USTRANSCOM Transport**  
(DoD & Commercial Transport  
Under DoD Control)

### Supported CINCs

- Determines force requirement
- Works with USTRANSCOM & other supporting CINCs on closure timeframe

Deployment & Sustainment compete for same transport assets



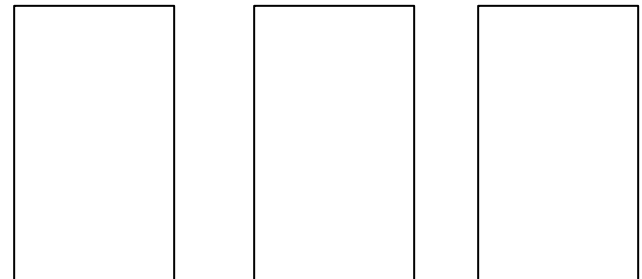
# ***The Current Functional Stovepipes***

- **Scope**

- Over 600 disparate systems/ approx 400M lines of code
- Outdated Technology
- Average Age ~20-25 years

- **Traits**

- No enterprise focus or decision making capability
- Internally focused, no collaboration with customers or suppliers
- Related by transaction, no integration
- No data integrity
- Expensive outcomes/processes
- Inflexible
- Not compliant with Comptroller requirements





# *Where are we going?*

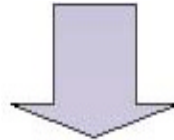


## **Community Needs**

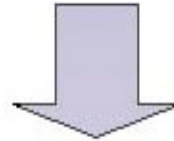
- **Traits**

- Warfighting focus, industry and customer collaboration
- Enterprise built on roles
- Integrated processes and data... clear integrity
- Best value decisions and processes
- Flexible
- Communities served by tailored “knowledge” needs
- Compliant with Comptroller Requirements
- Reduced cost

# Strategy for Success



**Enterprise Performance**



**Savings**

**Impact on Warfighters: Receive what they want when they want it.**